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6 FEB 1970

MEMORANDUM FOR: Executive Officer

SUBJECT : Critical Review of Office Operations

REFERENCE : Your Memorandum dated 30 December 1969, Same Subject (with attachments)

1. The PTOS Directorate has completed a detailed review of its activities following a 14 month period of operating with the Overseas Security Support Division as an integral part of its mission.

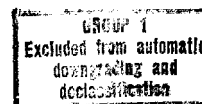
2. No significant duplication of effort was found in administering the programs of the PTOS Directorate. Consistent with the Directorate's policy of constantly reviewing its programs for this purpose, I plan to explore in greater depth several grey

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myself that all lines of effort are clearly understood by those personnel of the Directorate responsible for these areas. Any confusion on their part could always lead to a duplication of effort in the future.

3. The Technical Division has found that while lines are clear within the PTOS Directorate, in carrying out its mission outside the Office of Security where coordination is necessary with other elements of the Agency, because of their indirect involvement with technical security matters, whether within the Support Directorate or within other Agency Directorates, time and events sometimes outpace coordination delays resulting in cables having to be cancelled for loss of relevance. This situation arises whenever smoothly working liaison links are severed by various human factors and result in occasional multiple and duplicate effort. Another grey area where confusion in under-

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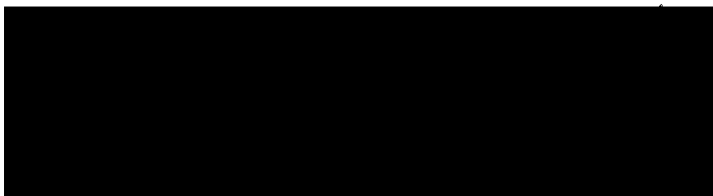
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standing carefully delineated lines of responsibility could cause future duplication of effort in the field of emanations security for business machines. Close coordination, however, with the Office of Communications Security Staff who is responsible for this activity, should prevent any inadvertent duplication of effort on the part of their inspecting teams.

*This was
classified
to measure
duplication
by OCSS
in non-emanations
security. Not
and demonstrate
report
WJS
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4. The Physical Security Division has reviewed all of its activities and has found no duplication of effort with the programs it performs.

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Deputy Director of Security (PTOS)

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